



FULFILLING GCSP COMPETENCIES

Lueny Morell, MS, PE, Ing. Paed. IGIP

President, InnovaHiEd

Vice-Dean of the School of General Engineering, Beihang University

lueny.morell@gmail.com



WHAT AN HONOR AND A
PLEASURE TO BE AN
ENGINEER & AN
ENGINEERING EDUCATOR!

TO ENGINEER IS HUMAN

ENGINEERING FROM 1964-2014



***“Scientists study the world
as it is;
engineers create the world
that
has never been.”***

-Theodore Von Karman



AGENDA

- Beihang University and the School of General Engineering
- Challenges faced with launching GCSP
- Expectations from the program for students & faculty
- Implementing competencies
- Supporting, mentoring, assessment progress

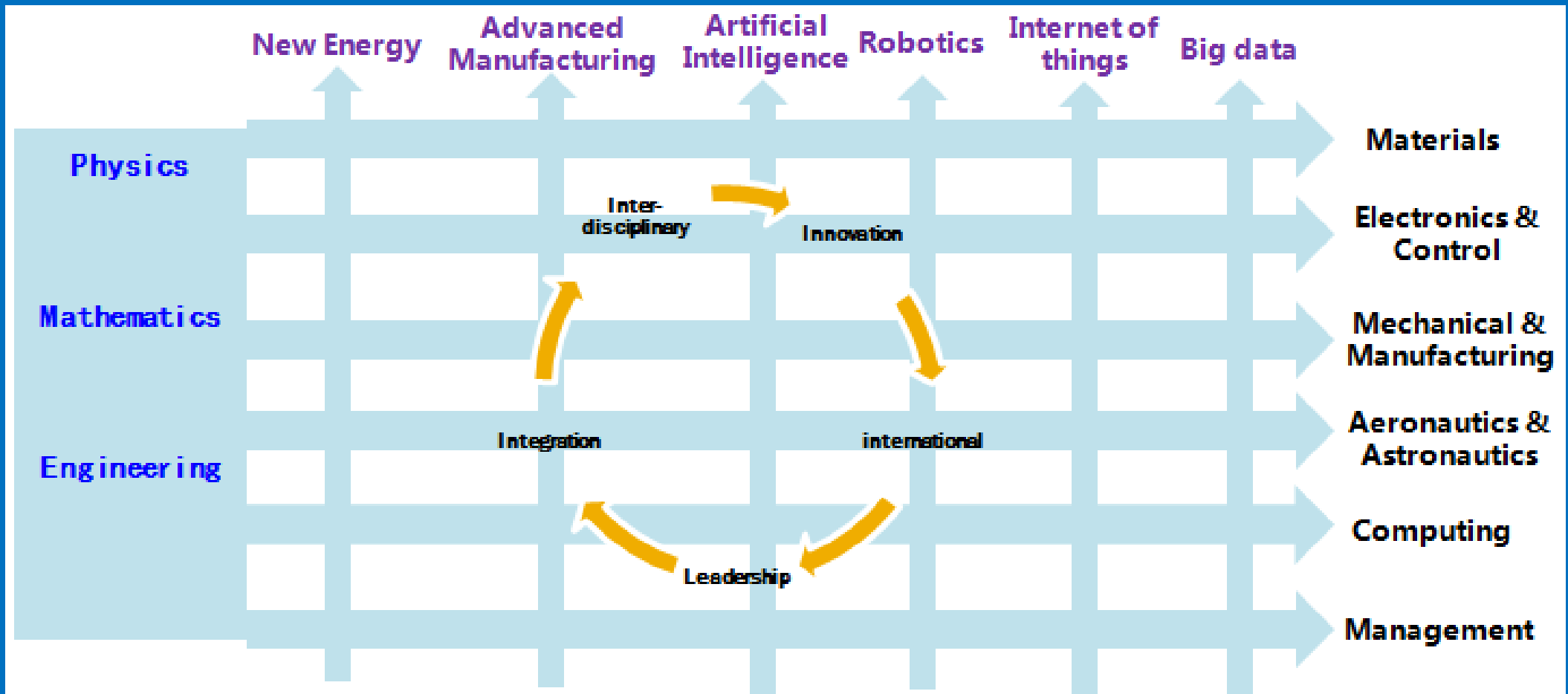


北京航空航天大学
BEIHANG UNIVERSITY

Beihang University

<https://ev.buaa.edu.cn/>

Engineering in the 21st Century





北京航空航天大学
BEIHANG UNIVERSITY

北京航空航天大学国际通用工程学院
(高校国际化示范学院)

School of General Engineering

International Model School in China

<http://sge.buaa.edu.cn>

学院愿景|Vision

愿景：建设一流通用工程人才培养示范基地，培养具有全球视野、通专融合、系统创新能力的国际化工程领军人才。

Vision : To establish a leading engineering school in China to develop the I⁴L capabilities of students needed to **tackle complex problems** facing fast-changing world.



State Administration of Foreign Experts Affairs

中华人民共和国国家外国专家局

I⁴L



国际视野 通专融合 创新开放 领导领军 知行合一



国际通用工程学院
THE SCHOOL OF GENERAL ENGINEERING

目标定位|Goals

01

International
国际视野

Address local, national and global challenges and opportunities they will face in their careers 能够应对将来职业生涯中遇到的地域性、全国性、甚至是全球性的挑战和机遇。

02

Inter-disciplinary
通专融合

Apply current and innovative engineering technologies to tackle complex and trans-disciplinary problems 运用现有的创新工程技术，去解决（航空航天、机械、电子等多学科交叉融合的）复杂问题的能力。

03

Innovation
创新开放

Be creative and innovative converting ideas into reality 拥有创新精神，并将想法付诸实践。

04

Integration
知行合一

Provide quality service and contribute to the profession, the environment and society 提供优质服务，为所在行业、周围环境以及人类社会做出贡献。

05

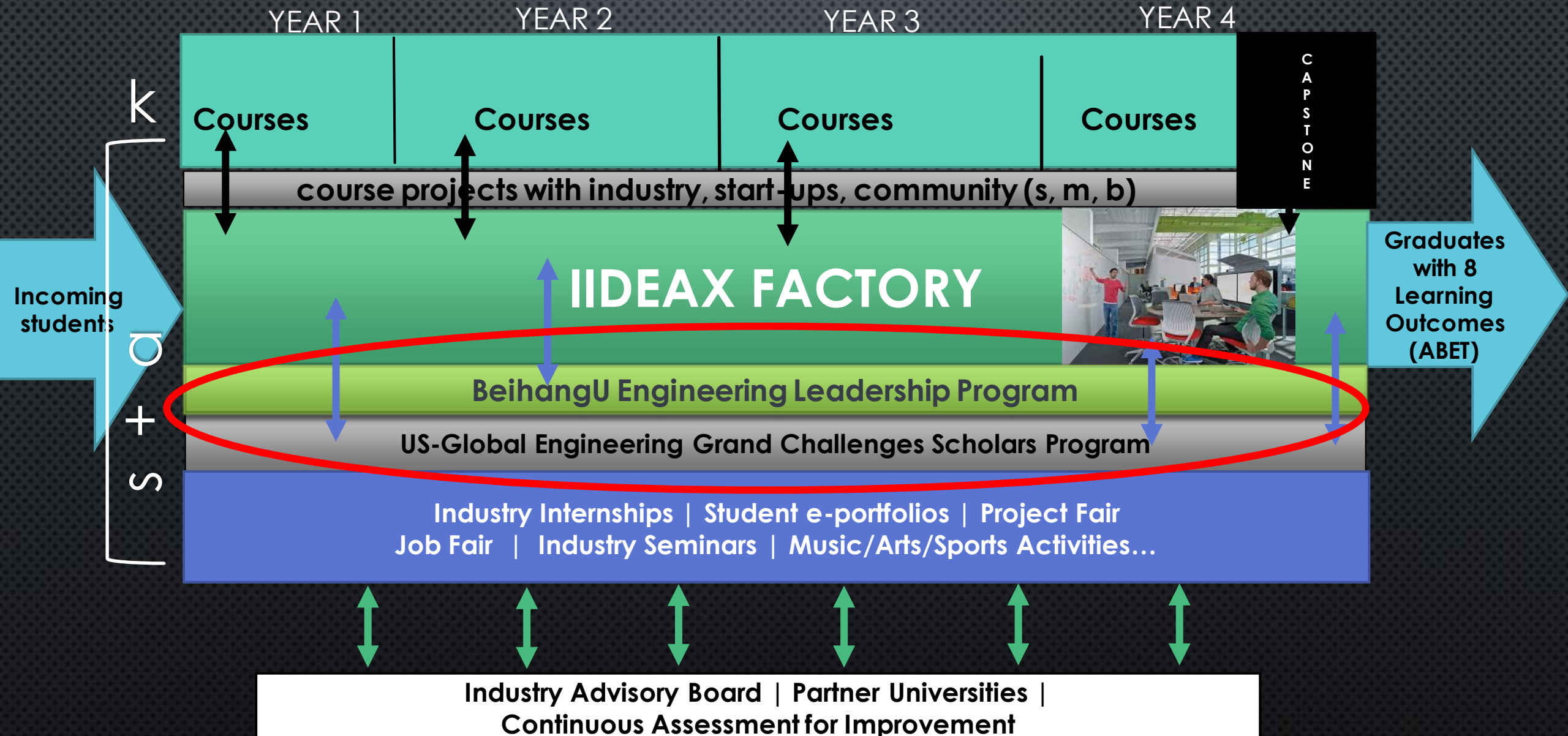
Leadership
领导领军

Be adaptive leaders that work effectively in multidisciplinary teams in a multi-culture and bilingual setting 成为适应力强的领导者，能够在双语环境下跨文化交流与多学科团队进行高效工作。

14L



Beihang University SGE Curriculum Model





Developing Engineering Leaders for the 21st Century



Lueny Morell
Vice Dean SGE

Top Key Leadership Competencies

Vision: Ability to create and share compelling image of the future

Initiative: Willingness to fulfill the vision through an appropriate course of action to move from abstraction to implementation

System Thinking: Understanding the linkages and interactions between the components that comprise the entirety of the system

Strategic Focus: Ability to look forward and see the bigger picture, to think at a higher level than what's on your daily action list

Resourcefulness: Willingness to embrace various views to respond to change, and take alternative courses of action when necessary

- Communication
- Interpersonal Skills
- Ethical Actions and Integrity
- Decision Making
- Responsibility and Determination
- Self-Awareness and Self-Improvement
- Engage and Connect
- Negotiate and Compromise



Engineering Leadership Certificate Program Summary (4 badges; 4 credits)

Leadership Fundamentals I	Leadership Fundamentals II	Leadership Fundamentals III
1 credit	1 credit	1 credit
Summer 1	Summer 2	Summer 3
Delineate CEEL Profile & Launch PLDP	Leadership Feedback & PLDP Reassertion	Leadership Feedback & PLDP Closure
Emotional Intelligence (EI) Assessment	Emotional Intelligence (EI) Assessment - Follow-up	Leadership Development Labs
Leadership Development Workshops	Leadership Development Internship	
	Engineering Leader Interview	
Leadership Fundamentals IV		
1 credit		
Long-term project		
Major Project (GCSP or other approved)		



GCSP @ BEIHANG UNIVERSITY

Program approved in 2018

Open to **top students** in SGE
and other schools' undergrads

Offers **alternative pathways** to
fulfill competencies

Each competency earns a
completion **"badge"**



北京航空航天大学
BEIHANG UNIVERSITY



CHALLENGES FACED IN LAUNCHING GCSP

- Making institutional decision to go ahead with the GCSP
 - Alignment with institutional vision
- Selecting the GCSP leadership team & GCSP leader
- Writing the proposal
 - GCSP themes (global and local themes)
 - How the institution can address the 5 competencies
 - Student selection process
 - Institutional support
- Selecting faculty mentors

PROPOSAL PROCESS

1 – Meeting and workshop with Rama to understand GCSP and proposal October 2017

GO AHEAD

2 – Identified Campus Coordinator. GC themes selection. Multidisciplinary team brainstormed how could students earn the 5 competencies October 2017

STARTED PROPOSAL DRAFT

3 – Made list of possible elective courses, activities, application form, mentors' selection, assessment plan. October – December 2017

PROPOSAL REFINED. TEAM EXPANDED

4 – Submitted proposal to US NAE
December-January 2018
FEEDBACK PROVIDED.
PROPOSAL EDITED &
RESUBMITTED

5 – Proposal Approved by US NAE
April 2018

6 – GCSP Program Kick-Off first student co-hort. Plan revision.

JULY 2018

ALIGNMENT OF GCSP GOALS WITH BEIHANG & SGE GOALS

BUAA-SGE/GCSP goals	International	Interdisciplinary	Integration	Innovation	Leadership
Research/Creative Project Experience		X		X	X
Multidisciplinary Curriculum		X			X
Business/Entrepreneurship	X		X	X	X
Global Dimension	X	X	X		
Service Learning	X		X		X

GCSP @ BEIHANG UNIVERSITY

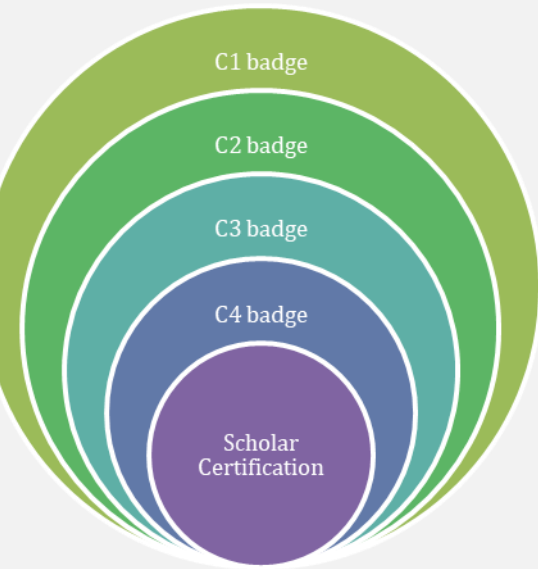
Choices to comply with
each of the competencies

Competencies-Badges	Requirements
BADGE 1 Research/Creative Project Experience	2 semester Senior Capstone Team Design Project - a topic related to a GC theme chosen by the student. If the Senior Capstone Design Project is not related to a GC theme, a similar research/creative project experience (e.g., 2 semester undergraduate research experience/project) may be approved by the GCSP Steering Committee.
BADGE 2 Multidisciplinary Curriculum	Courses: <ul style="list-style-type: none"> Year 1- GCSP Introductory workshop with the goals of becoming aware of the program, the grand challenge, form teams and start the selection process for the summer team. Will address throughout the program. Years 2-3: Take at least 1 elective course aligned with the chosen GC. See lists of courses and learning experiences students at BUAA that students may choose in one of the sections of this Handbook.
BADGE 3 Business/Entrepreneurship	<ul style="list-style-type: none"> Business/entrepreneurship is covered under the Beihang SGE Engineering Leadership courses – See Appendix 4 for a description of this program And one of the followings in year 3 or 4: <ul style="list-style-type: none"> Securing an Internship or other research or business experience that explicitly involves innovation, invention or related activity at Beihang University Science & Technology Park – See Appendix 5 for a description. Become a member of BUAA’s Entrepreneur Club – See Appendix 5 for description. Participate in an approved local, national or international Business Plan Competition (e.g., China Challenge Cup entrepreneurship plan Competition, International Collegiate & Design Innovation Competition, etc.)
BADGE 4 Global Dimension	One of the followings: <ul style="list-style-type: none"> Participate in Beihang SGE Summer School with international students and native high school students. The program for the Summer school will include development of a GC Outreach Package (ppt, videos, brochure, etc.) that will be used to share the GC challenges to high school students in China in the following year. Spend a one semester overseas and have a cultural experience in addition to technical courses – See Appendix 6 Participate in an approved overseas competition (e.g., Robot competition, mathematical modeling contest, etc.) Participate in an international Summer School in a foreign university or at BUAA
BADGE 5 Service Learning	One of the followings: <ul style="list-style-type: none"> Be a member of the BUAA GCSP Student Club which motivates and organizes students to participate in the GC program (to be established) Participate in the GC Outreach Program to middle and high schools in Beijing and throughout China (see above).

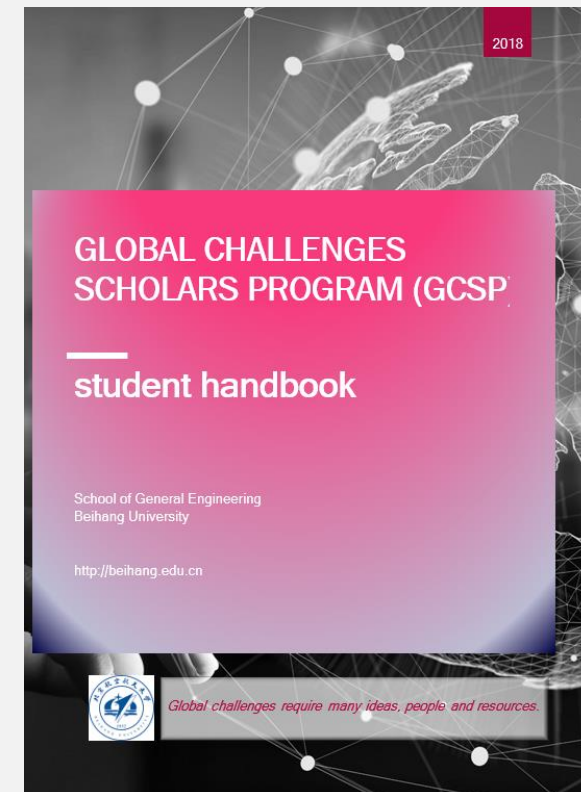
GCSP Steering Committee	Name	Email
Dean of SGE	Dongsheng Wen	d.wen@buaa.edu.cn
Vice Dean of SGE	Lueny Morell	lueny.morell@gmail.com
GCSP Director	Guangcun Shan	gcshan@buaa.edu.cn
GCSP faculty members	Name	Email
	Yang Liu	Liuyang15@buaa.edu.cn
	Yu Jingjun	jyju@buaa.edu.cn
	Li Min	limin@buaa.edu.cn
	Zhang Youguang	zyg@buaa.edu.cn

Welcome to the Global Engineering Challenges Scholars Program

Lueny Morell
Vice Dean SGE
President InnovaHiEd



	MENTORS	School	Email
1	Dongsheng Wen	School of General Engineering	d.wen@buaa.edu.cn
2	Haiyun Zhao	School of General Engineering	hyzhao@buaa.edu.cn
3	Guangcun Shan	School of Instrumentation Science and opto-electronic Engineering	gcshan@buaa.edu.cn
4	Jie Liang	School of Environmental Engineering	jlieliang@buaa.edu.cn
5	Mingjun Hu	School of Material Science and Engineering	mingjunhu@buaa.edu.cn
6	Shuling Hu	School of Instrumentation Science and opto-electronic Engineering	hulxi@buaa.edu.cn
7	Yvru Zhang	School of Mechanical Engineering and Automation	yuru@buaa.edu.cn
8	Lei Peng	School of Electronic and Information Engineering	Peng.lei@buaa.edu.cn
9	Hua Tian	School of Humanities and Social Sciences	tianlily@sina.com
10	Wuxiang Zhang	School of Mechanical Engineering and Automation	zhangwuxiang@buaa.edu.cn
11	Yang Jun	School of Chemistry	yangjun@buaa.edu.cn
12	Li Songmei	School of Material Science and Engineering	songmei_li@buaa.edu.cn
13	Bai Ming	School of Economics and Management	baimingbm@buaa.edu.cn
14	Jia Guozhu	School of Economics and Management	jiaquozhu@buaa.edu.cn
15	Diao Xungang	School of Physics and Nuclear Energy Engineering	diaoxg@buaa.edu.cn



COURSE PROPOSAL ----

Energy and Environment Grand Challenge Theme for GCSP

1	B2F020170	Electromagnetic Energy and Electromagnetic Interference
2	B2G010130	Cleanliness Production and Sustainable Development
3	B2G050140	Fundamental Hydrodynamic
4	B2F050140	Introduction to Energy Science
5	B2G560360	Foundation of Entrepreneurship
6	B2G600170	Modern International Politics
7	B2F270130	Optoelectronic Polymer Materials and Applications
8	B2F270140	Nanoscience and Nanotechnology in Human Life

List of Course Electives by GCSP Theme

Student Application Form

The BUAA Grand Challenge Scholars Program

Please fill in the below form for your application for the BUAA Grand Challenge Scholars Program. When you have completed this application, please send the **form** as well as your application **essay** and one **recommendation letter** to gcshan@buaa.edu.cn.

Name: _____ School: _____

Phone: _____ Anticipated graduation year: _____

GPA: _____ Email: _____

Dean of SGE: _____ (signature)

If you are not an SGE student,

the Dean: _____ (signature)

Which Grand Challenges(s) most interest you? Please put a number next to the GC that you think you might be interested in. Number 1 indicates the most interested one, and 2 as the next favorite and so on.

Grouped into four larger themes, these challenges are:

ASSESSMENT – A TEAM EFFORT

Five Competencies Badges	Requirements	Date of Completion for Competency Badge	Evaluation (grade from 1 to 5, deficient to excellent)
C1 - Research Experience/ Hands-on Project	___ 2 semester Senior CAPSTONE Team Design Project - a topic related to a GC theme chosen by the student. ___ CAPSTONE Design Program ___ Similar research/creative project experience (e.g., 2 semester undergraduate research experience/project) may be approved by the GCSP Steering Committee, if the Senior Capstone Design Project is not related to a GC theme.		
C2 - Interdisciplinary Curriculum	___ Year 1- GCSP Introductory workshop with the goals of becoming aware of the program, the grand challenges, form teams and start the selection process for the theme each team will address throughout the program ___ Year 2-3 -at least 1 elective course aligned with the chosen GC to fulfil the interdisciplinary exploration		
C3 - Entrepreneurship	___ Business/entrepreneurship is covered under the Beihang SGE Engineering Leadership courses ___ Securing an internship or other research/project experience that explicitly involves innovation, invention or related activity at Beihang University Science & Technology Park ___ Become a member of BUAA's Entrepreneurs Club ___ Participate in a BUAA Business Plan Competition		
C4 - Global Perspective	___ Beihang SGE Summer School with international students and native high		

GCSP PLANNING

Year 1	Years 2 - 4		
Apply for the GCSP Program and Club Badge 5 TODAY		Internship, or Entrepreneurs Club or Business Plan Competition Badge 3	
Leadership Fundamentals I DONE	Leadership Fundamentals II	Leadership Fundamentals III	
Participate in the GC Outreach Program to middle and high schools in Beijing and throughout China Badge 5 WINTER OR SUMMER HOLIDAY		One of the following: 1) Participate in Beihang SGE Summer School with international students and native high school students; 2) Spend one semester overseas and have a cultural experience in addition to technical courses; 3) Participate in an approved overseas competition; 4) Participate in an international Summer School in a foreign university or at BUAA. Badge 4	
Take GCSP Basics Workshop (or any other Project) TODAY	Take GCSP Topic elective Badge 2		
Apply for the GCSP Program			
Form project teams DONE			
Select GCSP other Project Topic DONE	Work on project	Work on project (year 3 or year 4) Badge 1	Work on project (year 3 or year 4) Badge 1
Select Mentor for Group DONE	Project Report (poster, oral presentation & written report)		
		Project Final Report / poster	Project Final Report / poster

STUDENT PROJECTS

@ 2019

Research project topic	Number of students	Research
		GCSP areas
Virtual reality modeling technology based on tactile texture feedback	5	Enhance Virtual Reality
Bionic flapping wing drone	4	Engineer the tools of scientific discovery
Energy-saving Room with Smart Window	5	Make solar energy economical
Small photovoltaic/photothermal/green building integration energy storage systems	5	Make solar energy economical
Variable stiffness serpentine arm robot	5	Engineer the tools of scientific discovery
Intelligent Home Care Monitoring System for Elderly People	5	Advance health informatics

Vice Dean of
Engineering SGE
and the GCSP
Coordinator



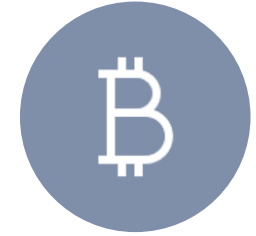
HOW CAN WE FULFILL THE GCSP COMPETENCIES?



RESEARCH/CREATIVITY :
DEPTH



MULTI-DISCIPLINARITY :
BREADTH



BUSINESS/ENTREPRENEURS
HIP : VIABILITY



GLOBAL/MULTICULTURAL :
PLANETARY VISION



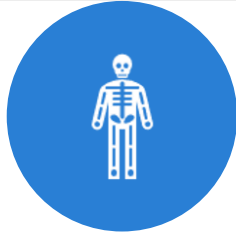
SOCIAL CONSCIOUSNESS :
DESIRABILITY



RESEARCH/CREATIVITY

All the Grand Challenges are complex and most probably cannot be solved in a short time and take multiple stakeholders to work together. But, you can...

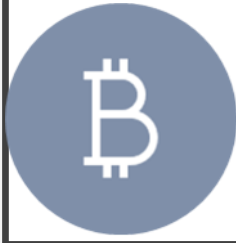
- Have undergraduate students participate in on-going R&D projects aligned with the GC
- Have students undertake the GC as their capstone project
- Have the GC themes vertically integrated throughout the curriculum (VIP approach - vertically integrated projects). <http://vip-consortium.org/>
- Or, any other research/project initiative that provides students with an in-depth GC solution experience
-



MULTI-DISCIPLINARITY

GC solutions are complex and multi-disciplinary, so students *MUST* have a multidisciplinary learning experience related to the GC topic they have chosen.

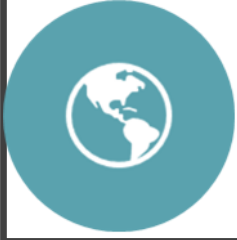
- Open the CGSP to all disciplines
- Have students take courses and learning experiences from various disciplines.
- Students work projects in multi-disciplinary teams
- ...



BUSINESS/ENTREPRENEURSHIP

GC solutions may result in a new idea, a new business. Students need to learn about business & entrepreneurship.

- Business & entrepreneurship competitions, clubs
- Business & entrepreneurship courses, workshops, MOOCs
- Internships, projects with start-ups or companies developing new products/services
- ...



GLOBAL/MULTICULTURAL

GC need all ideas around the globe to be solved. Students need to have a global/multicultural experience to be able to develop their abilities to collaborate with others (students, industry, governments, NGOs) around the world.

- Internships, COOP experiences in other countries, or in-situ with international students/faculty
- Multicultural experiences within regions or country
- Collaboration in project/research work in other countries
- iPODIA-type of multinational, multidisciplinary project-based learning. <http://ipodialliance.org/http://ipodialliance.org/>
- Engineers Without Borders (www.ewb-usa.org)
- ...

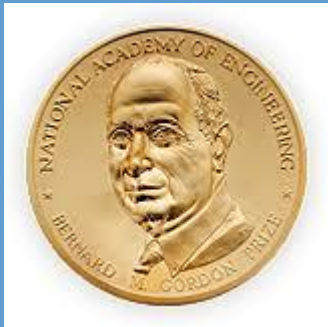


SOCIAL CONSCIOUSNESS

GC addresses many problems/opportunities that will enhance the well being of society in general. Students need to have an experience that links them to the community (local and global) to be able to become aware, define and collaborate with them.

- Internal (within university) & external (other universities) GCSP awareness & student recruitment
- Interaction with and capacity building (workshops, seminars, materials, etc.) for elementary, middle and high school students & teachers
- Service Learning – like EPiCS (www.epics.purdue.edu)
- Engineering Without Borders (www.ewb-usa.org)
- ...

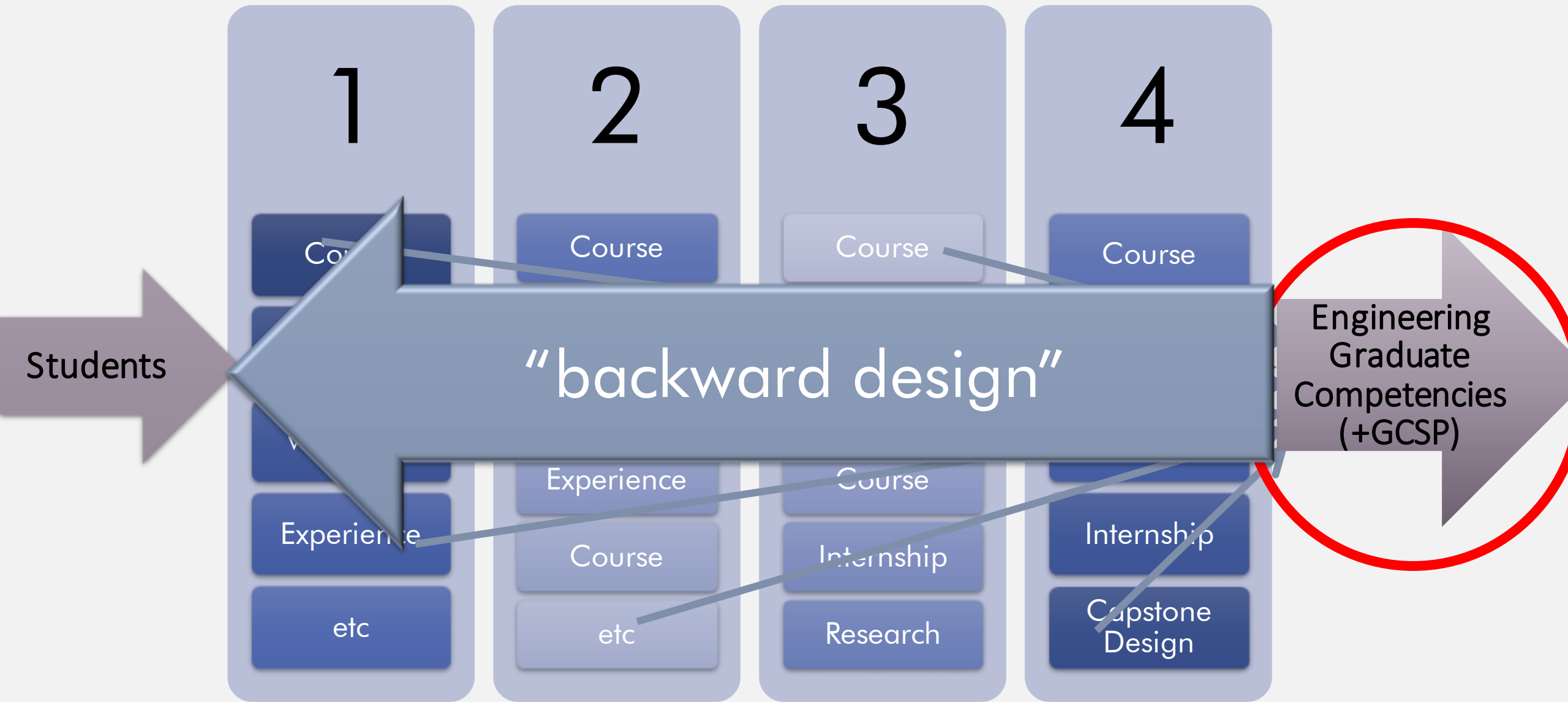
ANOTHER WAY... CURRICULUM TRACKS



Learning Factory[©] Model
US NAE Gordon Prize 2006

Allen Soyster, John Lamancusa, Lueny Morell, José Zayas, Jens
Jorgensen

OUTCOMES/COMPETENCY-BASED CURRICULUM



GC THEMES 'TRACKS'

Sanitation Track, Clean Water
Track, Cybersecurity Track...

Vertically Integrated

Major research or capstone project (poster presentations, possible int'l collaboration thru iPodia, etc.)

Entrepreneurial experience (participate in business plan competitions, take a MOOC on business start-ups, internship with start-up)

International experience (iPodia, ICTIEE multinational student GC-related activity, seminar, workshop, poster session, etc.)

Service-learning activity (perhaps EPiCS, promote GCSP in other universities, visit high schools for GC awareness, show videos, create flyers)

2 elective courses (to select from a multidisciplinary list)

WWW.INNOVAHIED.COM/SHOP

proceedings will go to scholarship fund



ESSENTIALS FOR INNOVATING ENGINEERING & RELATED CURRICULA

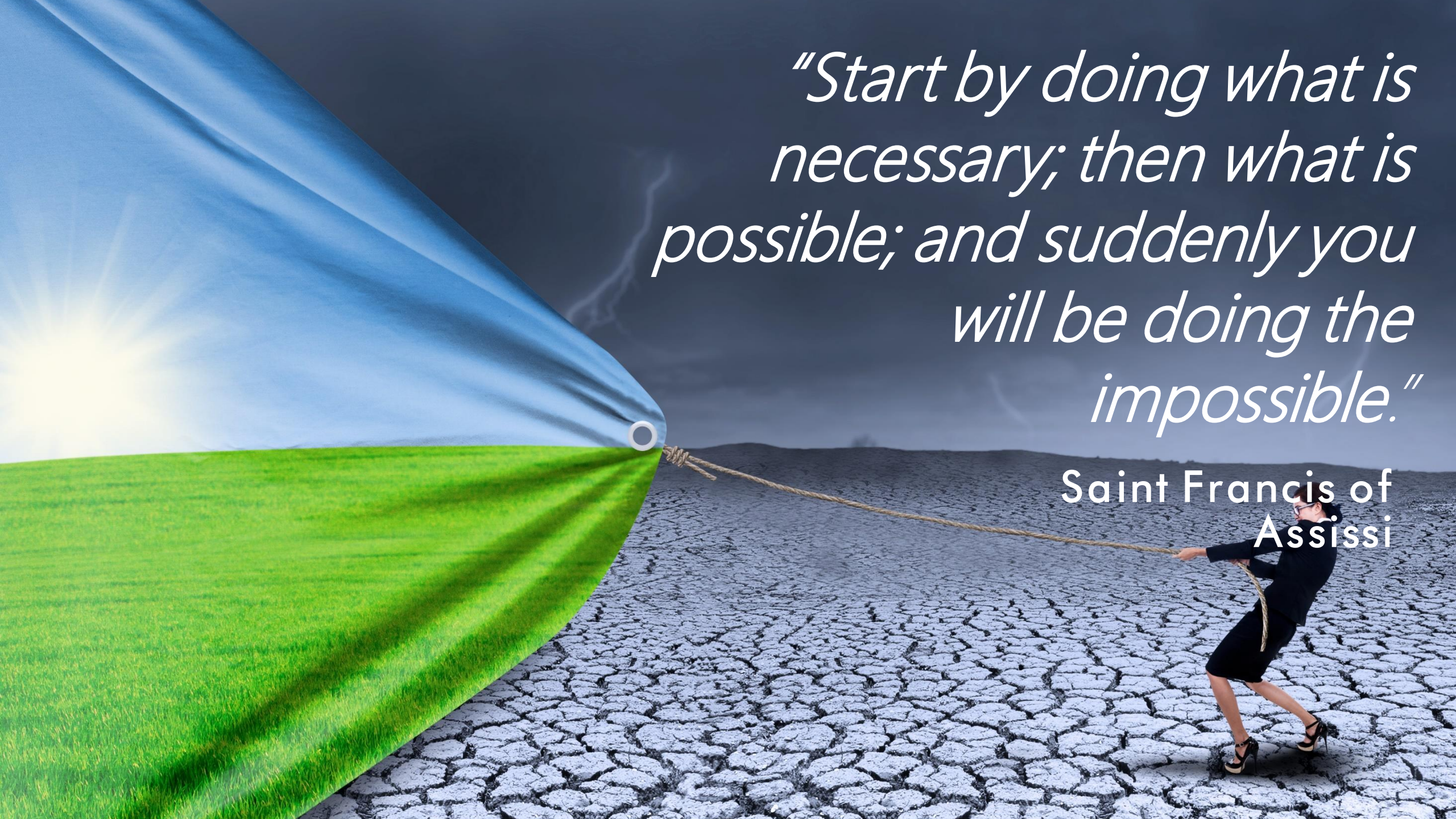
A must reference guide to navigate through a vital process

By Lueny Morell, MS, PE, IGIP.Ing.Paed
© InnovaHIED, 2017

A woman in a black dress is pulling a rope that separates a lush green field from a cracked, dry landscape. The sky is dark and stormy, with a bright light source on the left. The text "how can we catalyze change in higher education?" is overlaid in white.

how can we
catalyze change in
higher education?

www.igip.education

A woman in a black business suit and high heels is pulling a thick rope that stretches across the frame. The rope is attached to a large, triangular piece of fabric that is split vertically: the left side is a vibrant green, and the right side is a bright blue. The fabric is being pulled from the right, where the woman stands, towards the left. The ground is a cracked, dry, greyish-brown surface. In the background, there is a dark, stormy sky with a bright light source on the left, creating a lens flare effect.

*"Start by doing what is
necessary; then what is
possible; and suddenly you
will be doing the
impossible."*

Saint Francis of
Assisi

GRACIAS, OBRIGADA
THANK YOU

Questions?



ELEMENTS OF A SUCCESSFUL PROGRAM

- Focus on leadership and its relevance and integration with GCSP
- Institutional alignment and support
- Selecting the right leader
- Industry engagement
- Locally/globally themes
- Locally pertinent and globally competent engineers